

## We are investors and operators focused on transforming industrial and consumer businesses into industry leaders

Our experience, expertise, and exclusive focus on carve-outs, restructurings, and other complex situations have earned Turnspire a reputation as the buyer of choice for sellers in those transactions

## The Turnspire Difference

### Complexity = Opportunity

Integrated approach to managing transactional and operational concerns

### Solutions Oriented

Deliver the certainty required by key constituents

### Operational Expertise

Drive dramatic transformation through our Operational Blueprint

### Partnership

We do not subscribe to the portfolio approach; each investment is critical to us

### Platform Characteristics

- Revenue: \$75-\$400 million
- EBITDA: Positive or Negative
- North American "nexus" with flexibility for international operations

### Industries

- Aerospace & Defense
- Automotive
- Capital Equipment
- Chemicals
- Consumer
- Construction / Building Materials
- Food & Beverage
- Industrial Services
- Logistics
- Metals & Metal Fabrication
- Paper & Packaging
- Plastics & Synthetic Materials

### Situations

- Corporate Divestitures
- Bankruptcies / Distress
- Complex, Multi-Constituent Transactions
- Operational Turnarounds
- Misunderstood Assets / Industries

### To discuss new opportunities

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## Current Investments



**Carve-out** | Manufacturer of global fiscal flow and measurement control equipment



**Restructuring** | Leading designer and supplier of consumer outdoor living and indoor heating products



**Carve-out** | Global exclusive manufacturer of Goodyear® branded air springs



**Carve-out / Complex Buyout** | A leader in the corn-milling industry with a portfolio of food ingredients and biofuels



**Restructuring** | Manufacturer of fineblanked components and assemblies



**Carve-out** | Nutrition ingredients business with custom formulation capabilities & proprietary ingredients



**Restructuring** | Supplier of automotive and heavy-duty aftermarket and OEM components



**Complex Buyout** | Supplier of mission-critical hydraulic and other equipment and services to U.S. mining sector and other end markets



**USG WATER**  
SOLUTIONS

**Carve-out** | Provider of water asset management services for water utilities

## Select Realized Investments

**BANKER  
STEEL**

January 2017



December 2018

**UPG**

October 2022



Turnspire Capital Partners

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