

## We are investors and operators focused on transforming industrial and consumer businesses into industry leaders

Our experience, expertise, and exclusive focus on carve-outs, restructurings, and other complex situations have earned Turnspire a reputation as the buyer of choice for sellers in those transactions

## The Turnspire Difference

### Complexity = Opportunity

Integrated approach to managing transactional and operational concerns

### Solutions Oriented

Deliver the certainty required by key constituents

### Operational Expertise

Drive dramatic transformation through our Operational Blueprint

### Partnership

We do not subscribe to the portfolio approach; each investment is critical to us

### Platform Characteristics

- Revenue: \$75-\$400 million
- EBITDA: Positive or Negative
- North American “nexus” with flexibility for international operations

### Industries

- Aerospace & Defense
- Automotive
- Capital Equipment
- Chemicals
- Consumer
- Construction / Building Materials
- Food & Beverage
- Industrial Services
- Logistics
- Metals & Metal Fabrication
- Paper & Packaging
- Plastics & Synthetic Materials

### Situations

- Corporate Divestitures
- Bankruptcies / Distress
- Complex, Multi-Constituent Transactions
- Operational Turnarounds
- Misunderstood Assets / Industries

### To discuss new opportunities

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## Current Investments



### Carve-out

Global leader in providing fiscal flow measurement technologies, systems, and services to the oil and gas and power generation industries.

*Major Facilities in: Houston, TX; Chihuahua, Mexico*



### Carve-out

Engineers and manufactures Goodyear® rolling lobes, bellows, and sleeve air springs with superior performance for trucks, trailers, buses, and specialty vehicles.

*Major Facilities in: Fairlawn, OH; San Luis Potosi, Mexico; Bursa, Turkey*



### Restructuring

A leading North American manufacturer of high-precision, fineblanked metal components for mission-critical and safety-critical automotive, industrial, and medical applications.

*Major Facilities in: Deerfield, WI; Knox, IN; Queretaro, Mexico*



### Restructuring

Designs, manufactures, and markets technologies supporting sustainable mobility for OEM and aftermarket customers.

*Major Facilities in: Boucherville, Quebec; Greenfield, IN*



### Restructuring

Prominent leader in designing, sourcing, and supplying patio heaters, fireplaces, portable heating products, barbecue grills, and water dispensers.

*Major Facilities in: Chicago, IL*



### Carve-out / Complex buyout

Leading U.S. manufacturer of corn-based products that serve the food and beverage, renewable energy, and building products industries.

*Major Facilities in: St. Joseph, MO*



### Carve-out

Leading provider of custom formulation and contract manufacturing services to the nutrition market, from formula design to finished product manufacturing.

*Major Facilities in: Kearny, NJ; Totowa, NJ; Ogden, UT*



### Complex buyout

Provider of manufacturing, remanufacturing, repair, maintenance, services, and distribution of mission-critical mining equipment, hydraulic cylinders, off-highway transmissions, and related industrial equipment across the U.S.

*Major Facilities in: Morgantown, WV; Mt. Morris, PA; Helper, UT; Madisonville, KY; Bessemer, AL*

## Select Realized Investments

**BANKER  
STEEL**



**UPG**



**USG WATER  
SOLUTIONS**



Turnspire Capital Partners

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